

**The New Thinking for**

# Contact Centre KPIs



Build a Movement, Not Just a Strategy

# CX-ISM

The Philosophy of Customer Experience

Redefining Business Success

KATIE STABLER

**Once upon a time...**



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**In a land of endless ringing phones, beeping chats, blinking status lights, and dashboards glowing red, there sat a weary little call centre.**



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**Every day, the people who lived there — kind-hearted agents and team leaders with clipboards — worked tirelessly to answer questions, calm tempers, and solve mysteries. But no matter how hard they worked, the kingdom was never satisfied.**



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**You see, in this kingdom, everything was measured. 'How fast did you answer?' 'How short was your call?' 'How many people did you speak to today?' The rulers loved numbers. There exists no other kingdom in the land where so very much was measured.**



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**“So, the call centre folk did what they had to do. They rushed through calls, stuck to scripts, fired off emails, and kept one eye on the ticking clock. But the villagers – the customers – grew sadder and angrier. And the helpers in the call centre? Well, they grew tired... very tired.”**



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**Until one day, a brave call centre dweller asked a dangerous question: 'What if we measured different things? What if we cared more about how people felt, and less about how fast they hung up?'**



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**And that, dear listeners, is where our story really begins...**



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**Why is this...**

**The New Thinking for**

# Contact Centre KPIs

**Needed?**



**WHAT  
THE  
RESEARCH  
TELLS  
US**



**ACSI - 77.3/100**

AN IMPROVEMENT FROM 2022 WHICH SAW IT'S LOWEST POINT OF A 20 YEAR DECLINE! BUT ONCE AGAIN ON A DOWNWARD CRAWL.



**ACSI - 76.1/100**

A CONTINUAL LOW WITH A 2.1 DROP SINCE 2022.



**WHAT  
THE  
RESEARCH  
TELLS  
US**

# **7.3 Billion Per Month**

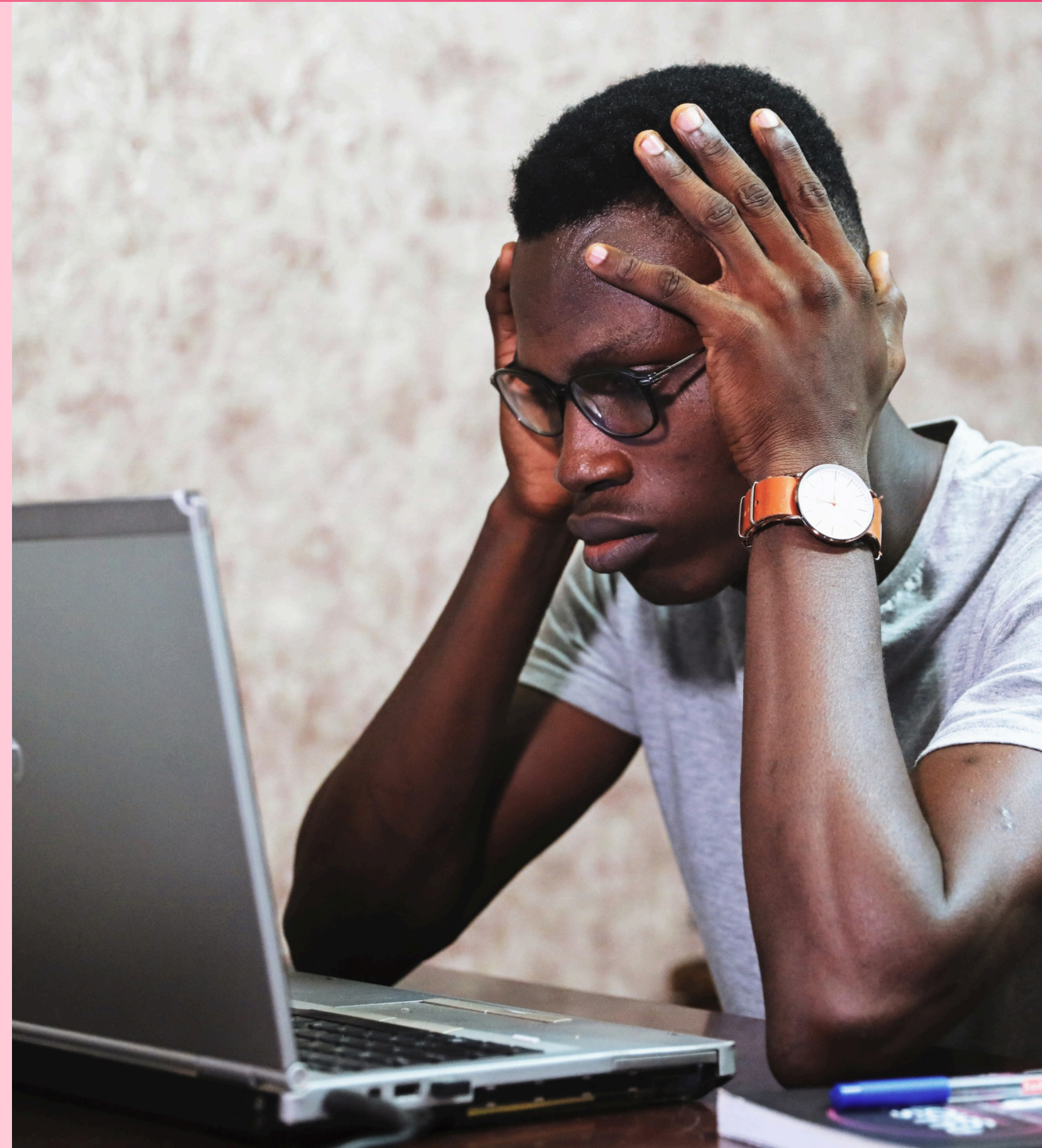
**Cost from customer service failures**



# WHAT THE RESEARCH TELLS US

## Problems Not Resolved Effectively Or Quickly

- Increasingly frustrated when issues aren't resolved first time
- The need to chase multiple times for a solution
- Poor complaint handling
- While wait times are still a factor, it's not just about how long customers wait — it's how they feel during the wait.



# WHAT THE RESEARCH TELLS US

## Lack of Empathy and Personalisation

- Interactions that feel robotic, scripted, or indifferent
- Customers want to feel heard and valued, not just processed



# WHAT THE RESEARCH TELLS US

## Inaccessible or Ineffective Digital Channels

- Poorly functioning self-service options or channel-hopping (being passed from bot to phone to email) causes major friction.
- Customers are frustrated when digital channels can't actually resolve issues, forcing them to start over on voice channels.
- Inconsistent channel experience



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**CULTIVATE**

CUSTOMER EXPERIENCE BY DESIGN



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CSMA

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Redefining Business

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ONLY 17% OF B2B COMPANIES  
HAVE FULLY INTEGRATED  
CUSTOMER DATA THROUGHOUT  
THE ORGANISATION, LEADING TO

**Erroneous  
decision-making  
based on  
flawed insights**



## Customer problem

## Current KPI

## Why it's failing

## New KPI



**First Contact Resolution (FCR)**

**Often measured inaccurately or not from the customer's perspective**

**Customer-perceived resolution resolved rate)**  
(e.g., % of customers who say their issue was fully resolved)



**Average Handling Time (AHT)**

**Incentives created on speed over quality; rushes the human connection**

**Quality of Interaction Score**  
(agent empathy, active listening, tone – scored via QA or AI insights)

**Customer  
problem**



**Current  
KPI**

**Call Volume or  
Script  
Adherence**

**Why it's  
failing**

**Focuses on process  
not trust**

**New  
KPI**

**Trust Score**

**(via CSAT/NPS  
follow-up: "I trust this  
company to do the  
right thing")**



**Containment  
Rate (self-  
service  
deflection)**

**Measures deflection,  
not whether the  
issue was resolved**

**Digital  
Resolution Rate  
+ Customer  
Effort Score  
(CES)**

**for digital journeys**

## Customer problem



## Current KPI

**Channel Shift Rate**

## Why it's failing

**Doesn't reveal pain of repeating info or poor handoffs**

## New KPI

**Omnichannel Continuity Score**

**("I didn't have to repeat myself") or journey satisfaction**



**Speed to Answer**

**Doesn't reflect experience of the wait**

**Wait Experience Score**

**("I felt informed and respected while waiting")**

**And so, little by little, the weary call centre began to change.”**

**“They stopped chasing seconds and started chasing smiles. They listened to what employees and customers really needed — not just what fit into their script. They swapped stopwatches for storybooks, dashboards for conversations, and AI came to strengthen human connection, not replace it.**

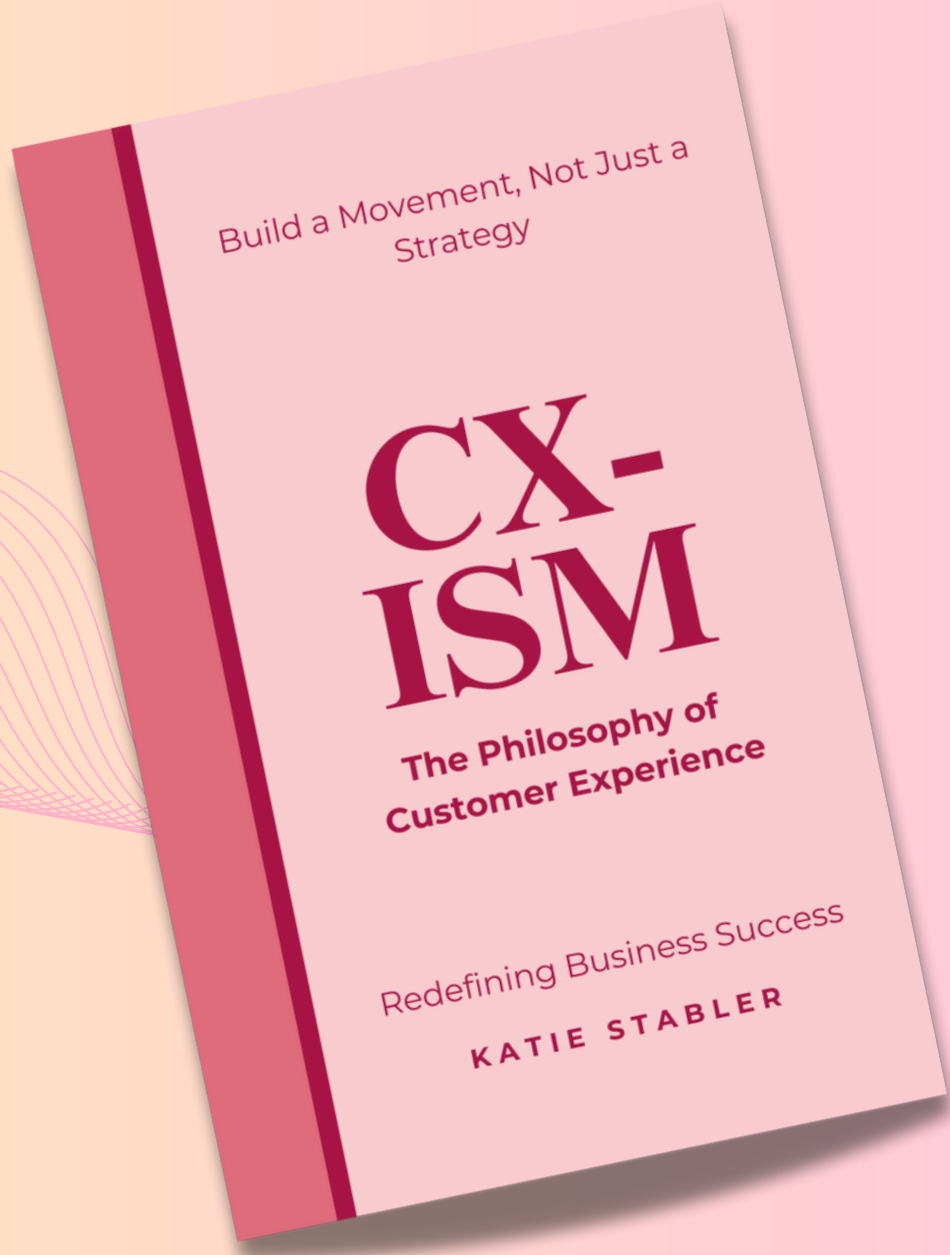


**The end,**





Let's connect



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Excited To Be Part Of The CX Movement!



300,000 Likes

Imagine a world where every interaction and every touchpoint is not just a transaction but a moment of connection. CX Isn't Just A Strategy...

#CX-ISM #CULTIVATE #Book #Partofthemovement



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